



Competent and careful. Recognised and respected.



CEN/TC 428
ICT Professionalism and
Digital Competences

*e-CF and Curriculum Guidelines
in the prospect of EU Digital Skills agenda,
Fostering ICT Professionals in Europe*

Mary Cleary, Irish Computer Society, ITPE
Rocco Defina, ITPE, Oxys Consulting

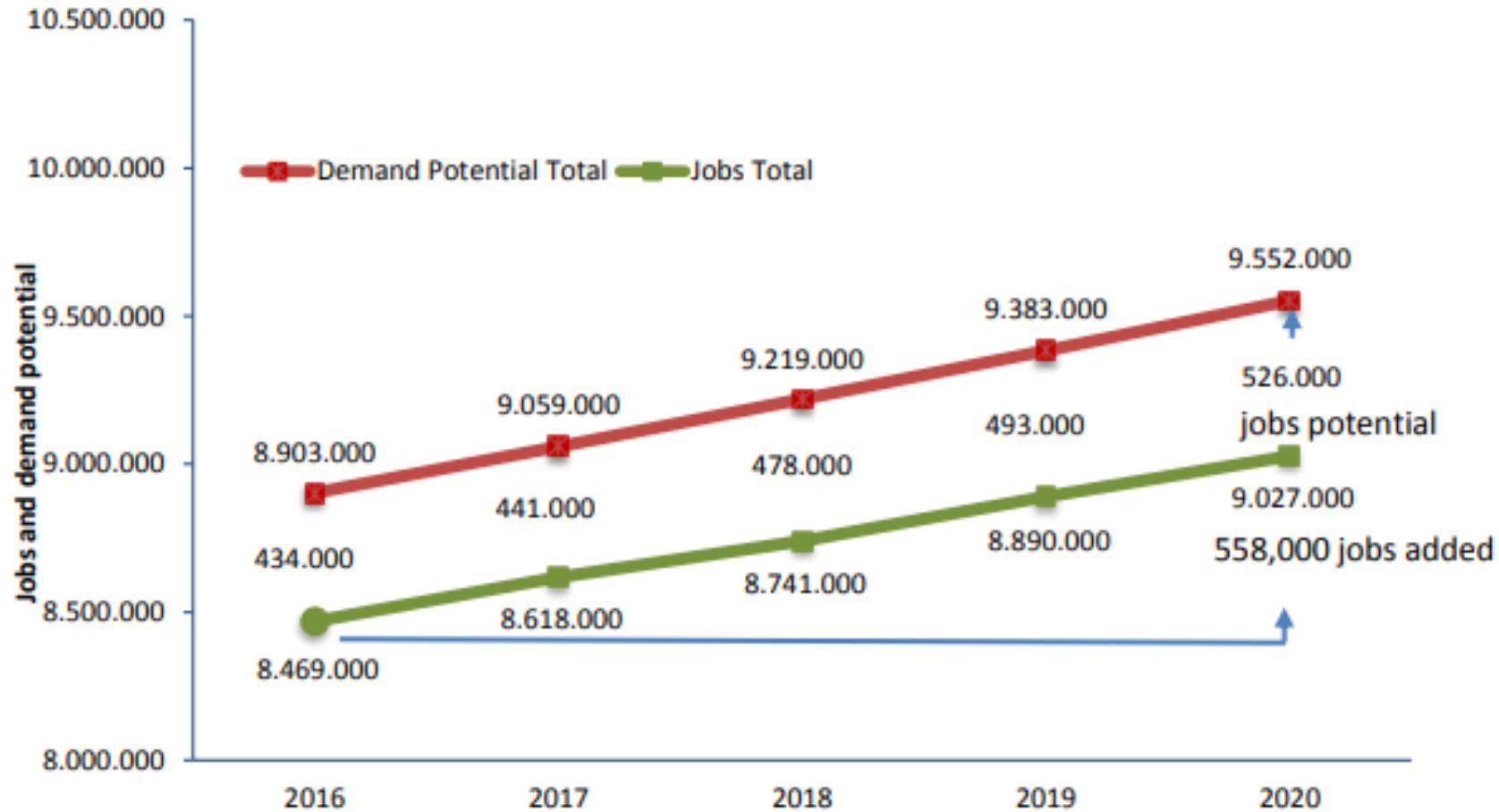
September 6th 2022

Why Europe is investing to foster the IT professionalism?

- Importance for society
 - IT is not a regulated profession but...
- Digital skills gap
 - Shortage of IT Professionals in 2020 → 756.00
 - Shortage of digital leaders in 2020 → 250.000
- Competitive advantage
 - Related to US, China
 - Issue of digital sovereignty



The Skills Gap Continues to Widen



Supply growing but outperformed by demand

- Education/training
- Conversion
- Novel schemes
- Immigration

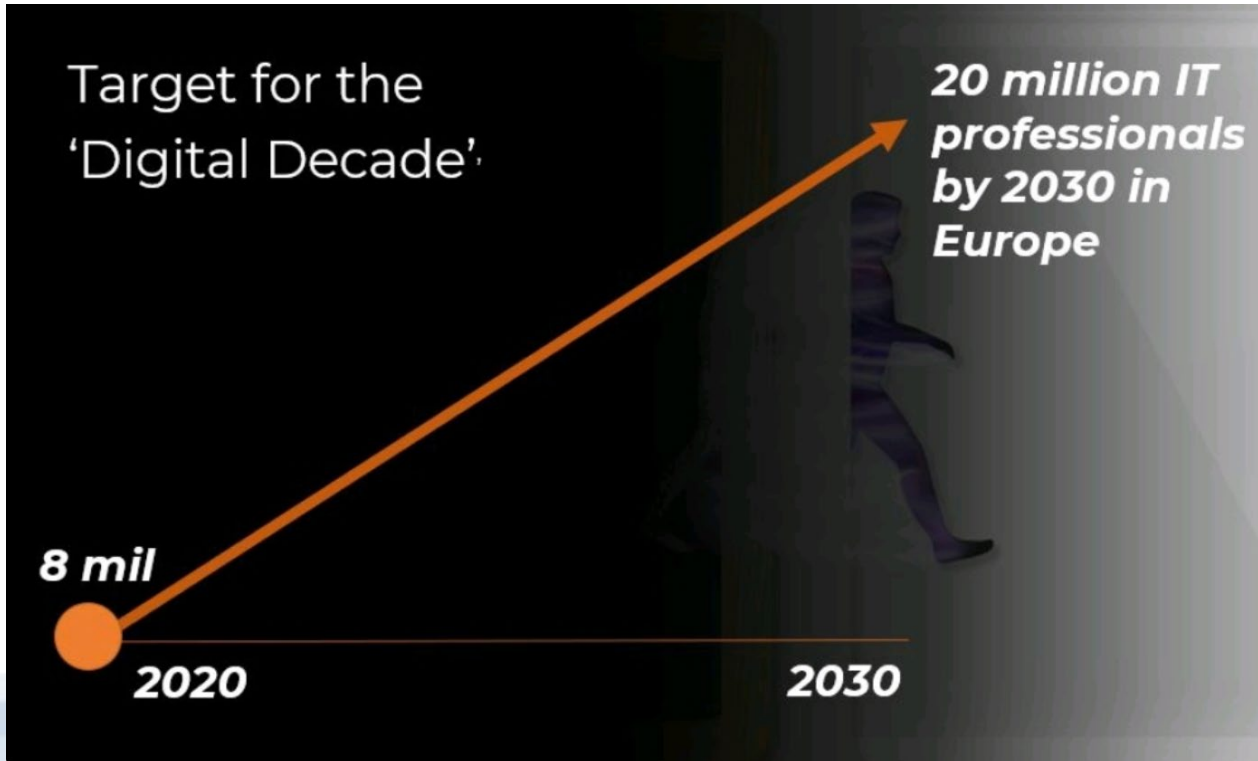
Capgemini 2018

Recovery and Resilience for Europe 2030

- Welcome for the RRF that includes 20% for digital transition and reform
- 4 Cardinal Points for digital in RRF targets in Europe
 - A **digitally skilled population** and highly skilled digital professionals
 - **Empowered and capable citizens** – protected from cyberattack
 - **20m ICT specialists (7.8m in 2019)**
 - Secure and high-performing, sustainable digital infrastructures
 - Digital transformation of businesses
 - Digitalisation of public services – **KEY to citizen skills**
 - **Citizen/user skills to high level professional skills** part of a continuum, neither makes sense without the other



The Digital Decade



Europe needs a competent, respected, mature IT Profession to drive recovery and resilience

We need 20m IT professionals by 2030 – we have 8m in 2021

We can't allow urgency to let quantity trump quality

The ICT Profession

- Many investigations of the cause of the skills shortage
- Many initiatives to address it
- Critical factor might be the notion of professionalism

Collaboration between EC, CEN, Digital Skills and Jobs Coalition to address this

In the absence of tradition and a professional regulatory body, these agreed pillars must be standardised and assimilated into the realisation of IT professionalism



Bodies of
Knowledge

Professional
Ethics

Education and
Training

Competences

Professionalism Stakeholder Collaboration

- European Commission
- **CEN – Technical Committee 428 – ICT Professionalism and Digital Competences**
- **IT Professionalism Europe (ITPE)**
- **Professional bodies**
- Higher Education Sector

CEN Technical Committee 428

- Delegates from CEN National Standards Bodies
- Established in 2014 to create ICT competence standard from the CWA European e-Competence Framework (EN 16234-1:2019)
- Focus on maturing the IT profession
- Responsible for all standardisation related to the ICT Profession
 - Development of standards, TS, TR on remaining 3 “pillars” of ICT Professionalism and other prioritised areas
- Supported by European Commission

IT Professionalism Europe (ITPE)

- Network of stakeholders committed to the advancement of IT professionalism
- Includes public and private sector experts from critical IT domains, including policy, standards, HR and IT management, as well as education, training and other service providers that support IT professionalism
- Works closely with key public actors, from the European Commission, the European Parliament, CEN and National Standards Bodies, and Professional Bodies

IT Professional Bodies

- A professional body
 - Speaks for the profession
 - Guarantees highest standards for public
- Navigates a pathway for the profession in changing landscape
 - Social, economic, climate
 - Digital transformation
 - Healthy and green society
 - Vulnerabilities in digital space, dependence on external tech
 - Skills shortage
 - Digital Divide
 - Covid
 - Digital Sovereignty
- Trust/confidence/respect
- Builds on strengths, address weaknesses

The 43 IT competences are described in 4 dimensions

Dimension 1: e-CF area	Dimension 1	STANDARD	A. PLAN				
	Dimension 2		A.2. Service Level Management				
	Dimension 3						
	Dimension 4	EXAMPLES FOR INSPIRING					

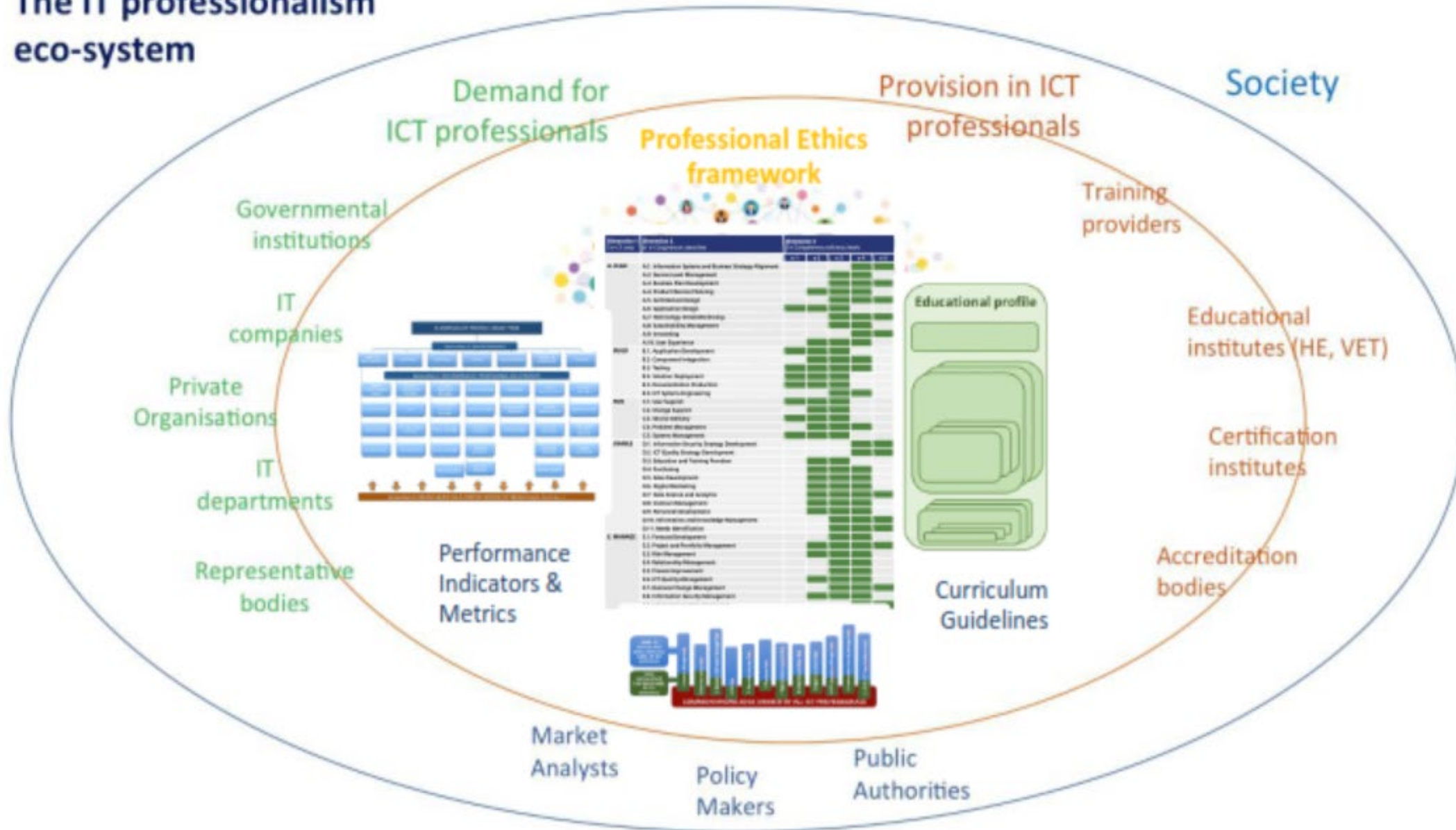
A.2. Service Level Management				
Defines, validates and makes applicable service level agreements (SLAs) and underpinning contracts tailored to services offered. Negotiates service performance levels taking into account the needs and capacity of stakeholders and business.				
Level 1	Level 2	Level 3	Level 4	Level 5
–	–	Ensures the content of the SLA.	Negotiates revision of SLAs, in accordance with the overall objectives. Ensures the achievement of planned results.	–

K1	SLA documentation
K2	how to compare and interpret management data
K3	the elements forming the metrics of service level agreements
K4	how service delivery infrastructures work
K5	impact of service level non-compliance on business performance
S1	analyse service provision records
S2	evaluate service provision against SLA
S3	negotiate realistic service level targets
S4	use relevant quality management techniques
S5	anticipate and mitigate against potential service disruptions

Transversal Aspects

- T1 Accessibility,
- T2 Ethics
- T3 ICT legal issues
- T4 Privacy
- T5 Security
- T6 Sustainability
- T7 Usability

The IT professionalism eco-system



Professionalism

Development, promotion and adoption of common professional practices and professional standards by the IT workforce. IT Professionalism emphasises competent and careful individual practice and collective action to develop an IT profession that is recognised., respected and accountable

[Professionalism Brochure](#)

“Build the best IT Workforce to deliver Europe’s digital transition”



Professional Practice

Standards are regulations, rules or guidelines for technical, HR or ethics fields

They are developed by consensus among experts

Professional **practice** in IT is the set of **common behaviours** by IT workers that implement standards, covering:

- Approach to work and career
- Routine decision making and interpersonal relationships
- Emphasis on **competent** and **careful** individual practice, and collective action to ensure the IT profession is **recognised** and **respected**.

The industry-academia collaboration promoted by CEN/TC428

ICT Curriculum Guidelines

ICT Curriculum Guidelines for e-Competence and Digital Leadership is Technical Specification (TS) providing guidelines on how to design, develop, maintain, adjust and compare ICT curricula for e-competence and digital leadership, as scoped by the European ICT Professionalism framework and its basic components

A joint effort and a sound methodology (1)

The screenshot displays a Zoom meeting interface. The main area shows a grid of 16 video tiles. The top row includes Rocco Defina, Helen Carnevale, Andre Richier, and Mary Cleary. The second row features Pascal Ravesteijn (HU), Terry Hook, Katarina Pažur Aničić, and Francesca Bonazzoli. The third row shows Veronica Salsano, Jutta Breyer, Valentina Kirinić, and Denise Leahy. The bottom two rows consist of black tiles with white text identifying participants: Keiko Tanaka, Simone Opel, Nadezda Semjon..., Giancarlo Monti..., Richard Nealon, Anneke Hacque..., Fabio Massimo S..., and Natalia C... A chat window on the right side of the grid shows a conversation starting at 09:59 AM with the message 'Good morning to all'. The chat history includes messages from Valentina Kirinić, Simone Opel, Anneke Hacquebard, Wilfried Berlin, Martine de Groot, Liesbeth Ruoff, Giancarlo Montico, and Dragutin Kermek. To the right of the chat is a list of 31 participants, including Helen C..., Veronica Salsano, Andre Richier, Rocco Defina, Terry Hook, Anneke Hacquebard, Boriss Misnevs, Clare Thornley, Denise Leahy, Dragutin Kermek, Fabio Massimo SBS, Francesca Bonazzoli, and Galaxy A8 (2018).

Partecipanti (31)

Chattare

Da Valentina Kirinić a Tutti: 09:59 AM

Good morning to all

Da Simone Opel a Tutti: 10:00 AM

Good morning!

Da Anneke Hacquebard a Tutti: 10:00 AM

Good morning everyone

Da Wilfried Berlin a Tutti: 10:01 AM

Good Morning from Hamburg

Da Martine de Groot a Tutti: 10:01 AM

Good morning

Da Liesbeth Ruoff a Tutti: 10:01 AM

good morning 😊

Da Giancarlo Montico - AIP-ITCS a Tutti: 10:03 AM

Good Morning everybody from San Marino

Da Dragutin Kermek a Tutti: 10:04 AM

Participants:

- Helen C... (Co-organizzatore, me)
- Veronica Salsano (Organizzatore)
- AR Andre Richier (Co-organizzatore)
- Rocco Defina
- T Terry Hook
- AH Anneke Hacquebard
- BM Boriss Misnevs
- Clare Thornley
- DL Denise Leahy
- Dragutin Kermek
- FM Fabio Massimo SBS
- FB Francesca Bonazzoli
- GA Galaxy A8 (2018)



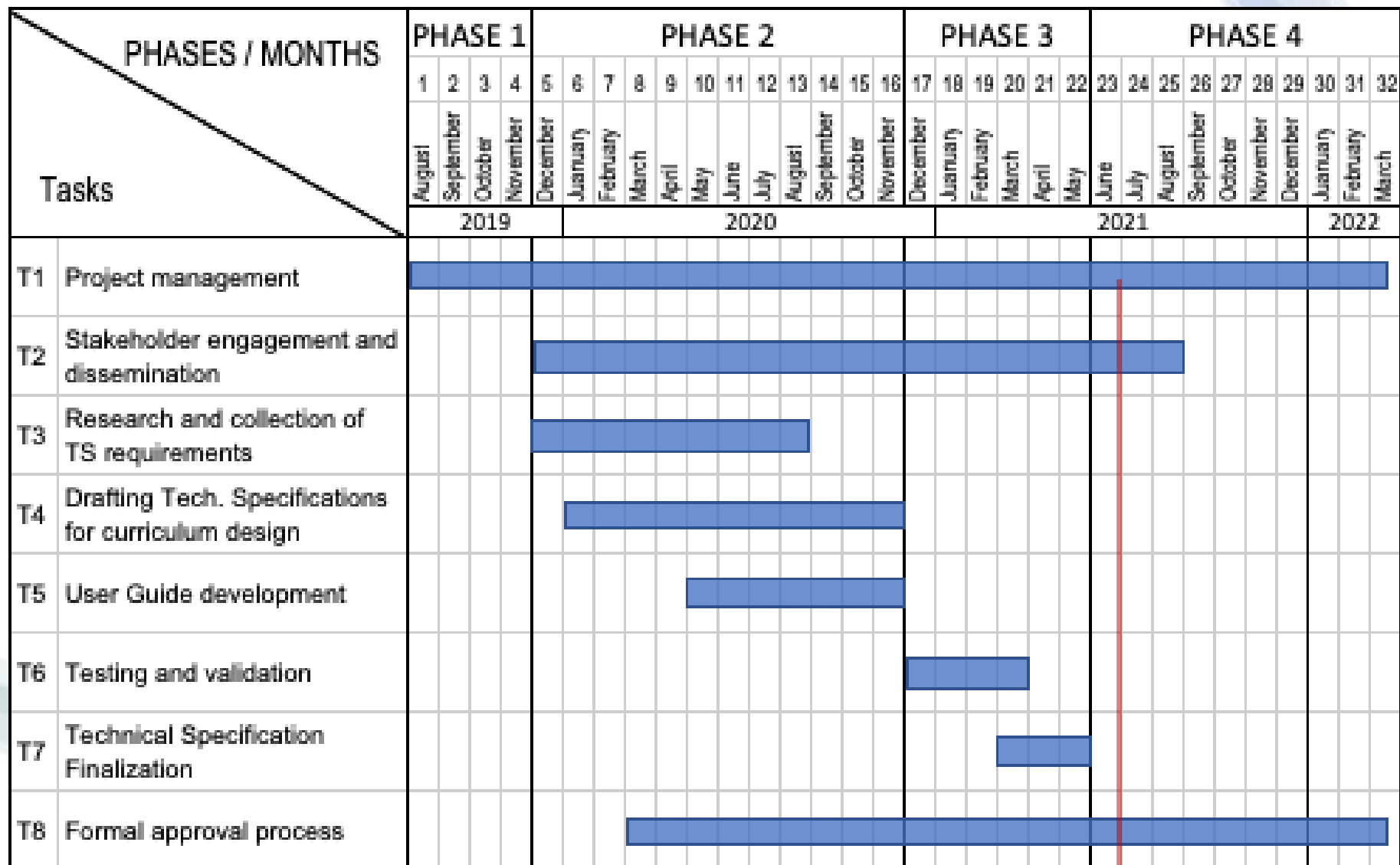
European Committee for Standardization

ONLINE WORKSHOP

*Guidelines for developing ICT Professional Curricula
as scoped by EN16234-1 (e-CF)*

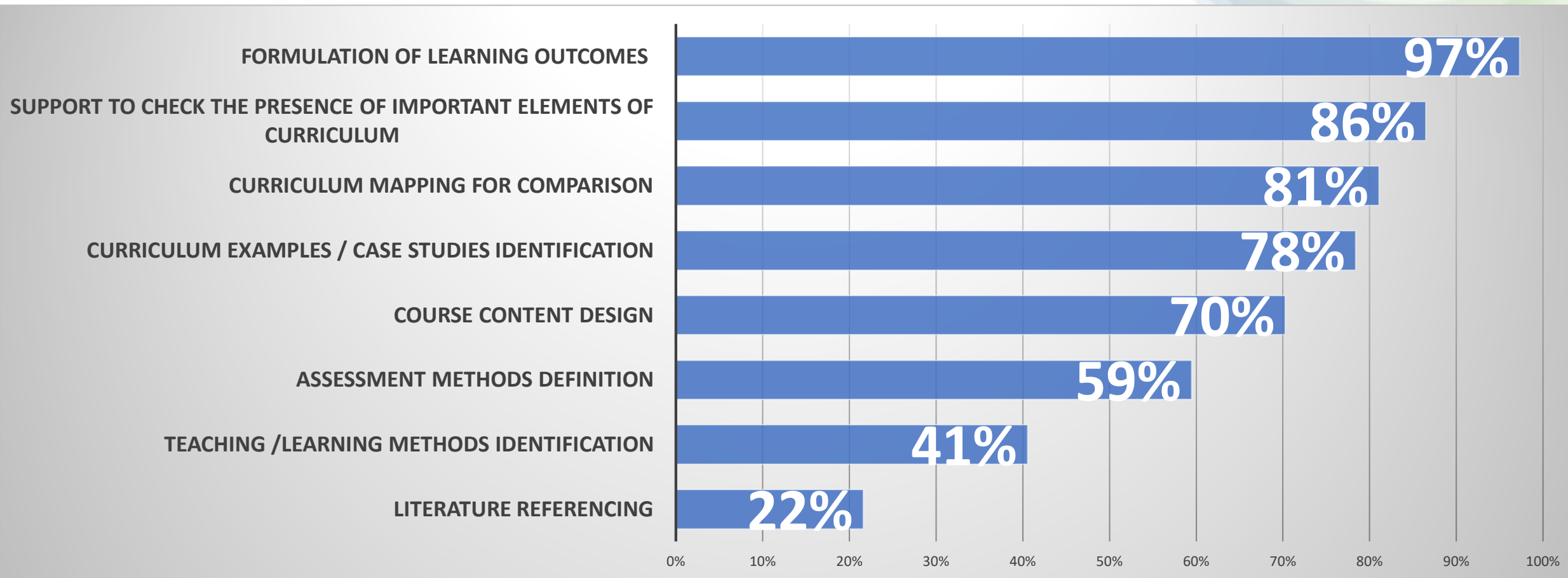
March 26th 2021 from 10:00 am to 1:30 pm (CET)

A joint effort and a sound methodology (2)



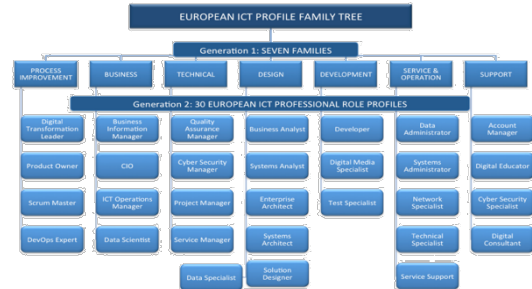
Expectations

«To what extent the ICT Curriculum Guideline can provide benefit to the following activities?»



From any input to any educational programme using the educational profile

ICT professional role profiles



Educational profile

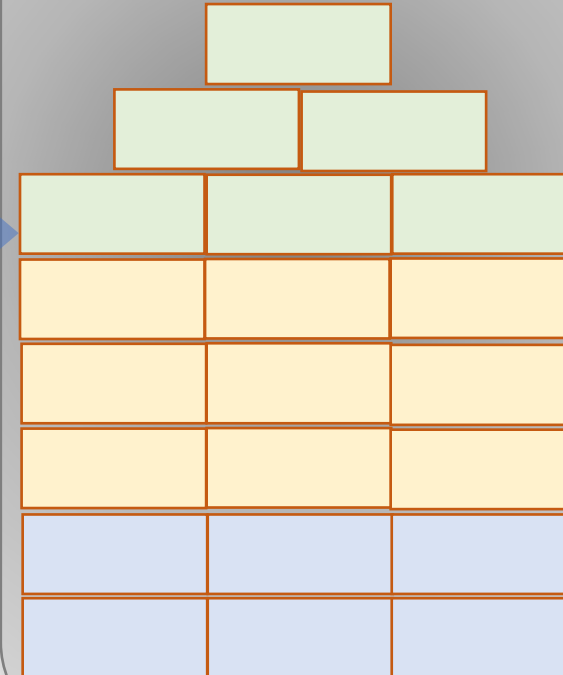
Description

Programme learning outcomes

Unit learning outcomes

Assessments

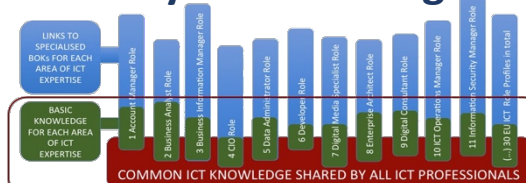
Learning programme (Curriculum)



Competences from e-CF

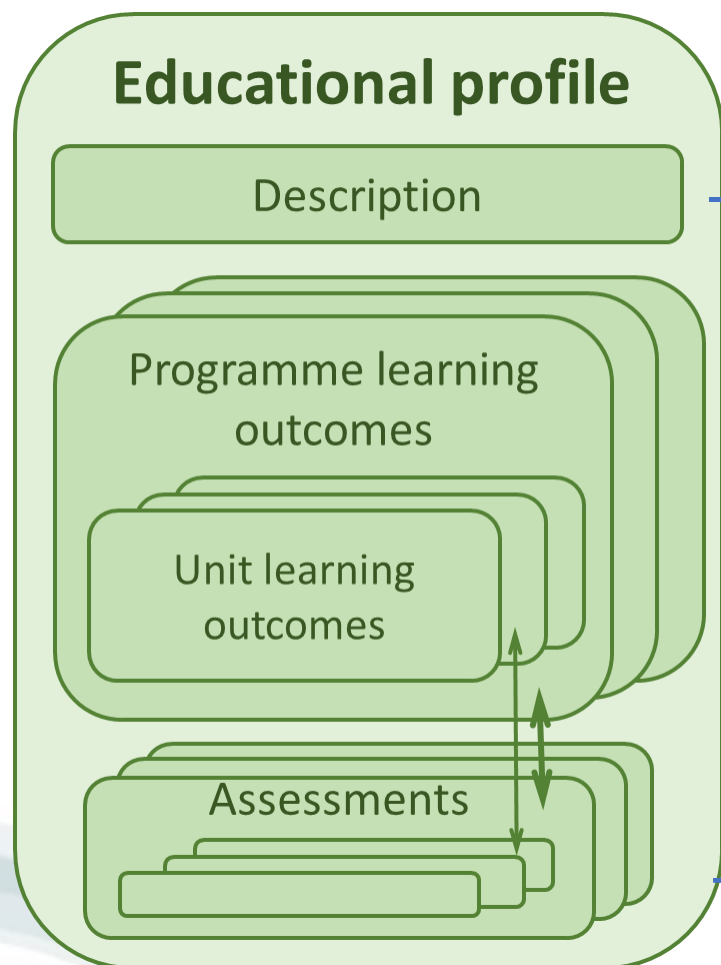
Dimension 1 e-CF area	Dimension 2 e-CF competences identified	Dimension 3 e-CF competence proficiency levels
		cc1cc2cc3cc4cc5
A. PLAN	A.1. Information Systems and Business Strategy Alignment	
	A.2. Service Level Management	
	A.3. Business Plan Development	
	A.4. Product/Service Planning	
	A.5. Architecture Design	
	A.6. Application Design	
	A.7. Technology Trend Monitoring	
	A.8. Sustainability Management	
B. BUILD	A.9. Innovating	
	A.10. User Experience	
	B.1. Application Development	
	B.2. Component Integration	
	B.3. Testing	
	B.4. Solution Deployment	
	B.5. Documentation Production	
	B.6. ICT Systems Engineering	
C. RUN	C.1. User Support	
	C.2. Change Support	
	C.3. Service Delivery	
	C.4. Problem Management	
	C.5. Systems Management	
	D.1. Information Security Strategy Development	
	D.2. ICT Quality Strategy Development	
	D.3. Education and Training Provision	
D. ENABLE	D.4. Purchasing	
	D.5. Sales Development	
	D.6. Digital Marketing	
	D.7. Data Science and Analytics	
	D.8. Contract Management	
	D.9. Personnel Development	
	D.10. Information and Knowledge Management	
	D.11. Needs Identification	
E. MANAGE	E.1. Forecast Development	
	E.2. Project and Portfolio Management	
	E.3. Risk Management	
	E.4. Relationship Management	
	E.5. Process Improvement	
	E.6. ICT Quality Management	
	E.7. Business Change Management	
	E.8. Information Security Management	
	E.9. Information Systems Governance	

ICT Foundational Body of Knowledge



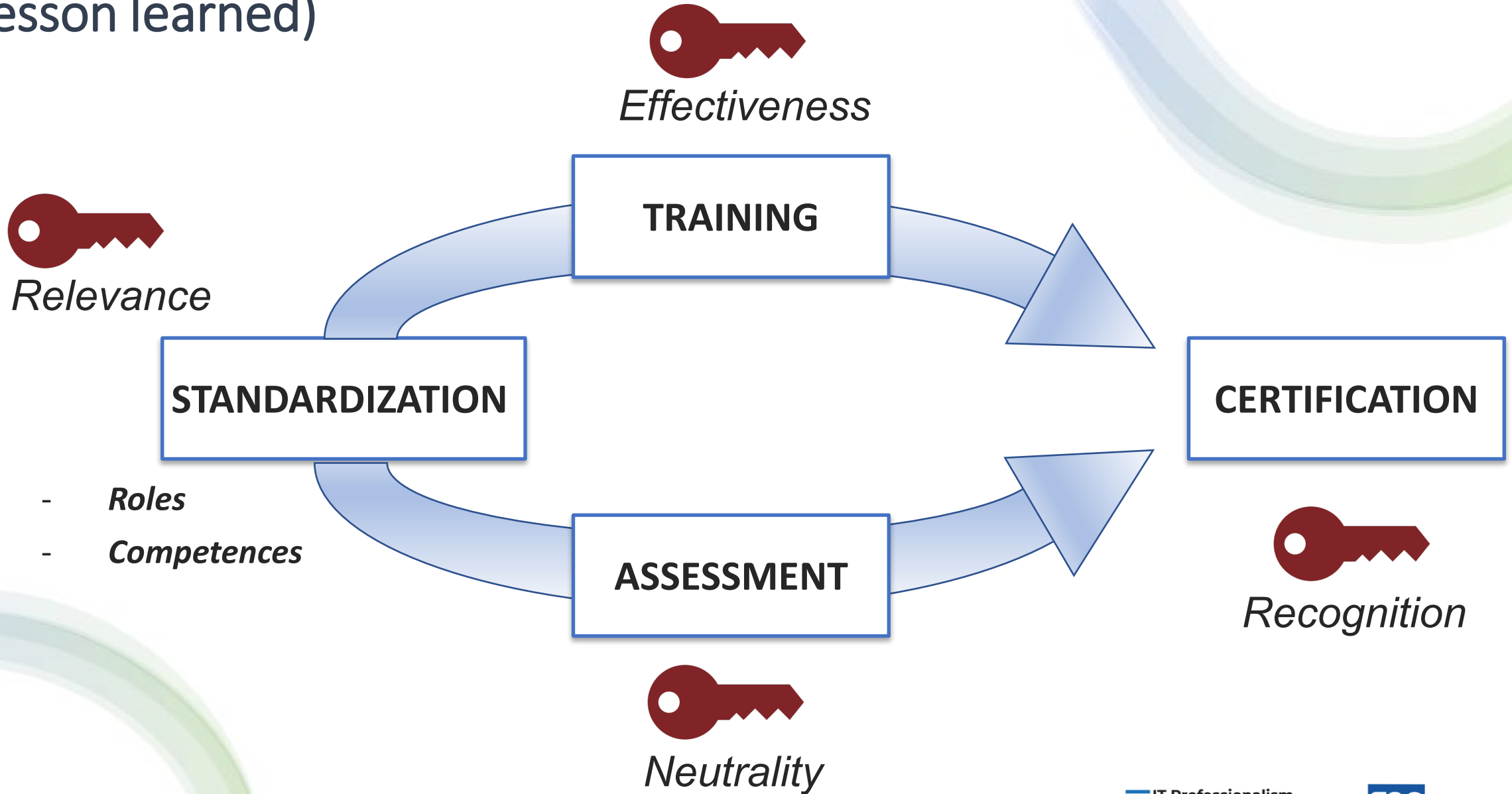
e-CF assessment indicators

The educational profile



TITLE		Title of the Educational Profile	
Description			
Goal		A short description of the overall focus of the Profile in terms of results	
Scope		An indication of the e-CF area and the knowledge domain; optionally a description of the professional field or specialism	
Competences		An indication of the relevant e-competences	
Complexity		An indication of the level of complexity and autonomy of the Profile; for example, in relation to the EQF's Dublin descriptors and/ or other qualification standards	
Deliverables		A short list of the deliverables that learners should master	
Perspective		Professional perspective	
		A description of the possible professional functions and/or roles a person may fulfill.	
		Educational perspective	
		A description of the possible further education or training a person can take.	
1. Programme learning outcome			
Programme learning outcome			
learning outcomes		1.1 learning outcome 1	
		1.2 learning outcome 2	
		1....learning outcome ...	
... Programme learning outcome			
Programme learning outcome			
learning outcomes	1 learning outcome 1	
	2 learning outcome 2	
	learning outcome ...	
Assessment			
learning outcome	Assessment type		Validation of prior knowledge
1.1			
1.2			
1...			
....1			
....2			
.....			

From standardization to certification (lesson learned)



THANK YOU !